The RN to MSN program is designed for individuals who are licensed as registered nurses and interested in pursuing a master's degree in nursing with a focus in operational leadership. At the completion of this two-year program of study, students will obtain both a Bachelor of Science in Nursing (BSN) and a Master of Science in Nursing (MSN). This program is taught using a distance education format through QU Online. The curriculum builds on the individual's prior educational preparation and incorporates the American Association of Colleges of Nursing (AACN) Essentials of Baccalaureate Education for Professional Nursing Practice as well as the Essentials of Master's Education in Nursing.

**Nursing Major Requirements**

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Credits</th>
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<tbody>
<tr>
<td>HM 600</td>
<td>Foundations of Health Care Management</td>
<td>3</td>
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<tr>
<td>NUR 382</td>
<td>Nursing Science and Information Literacy</td>
<td>3</td>
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<tr>
<td>NUR 410</td>
<td>Integrative Health and Healing</td>
<td>3</td>
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<tr>
<td>NUR 412</td>
<td>Health Assessment</td>
<td>3</td>
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<tr>
<td>NUR 478</td>
<td>Evidence-Based Nursing Practice</td>
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<td>NUR 486</td>
<td>Contemporary Issues and Roles in Nursing Practice</td>
<td>3</td>
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<tr>
<td>NUR 500</td>
<td>Biostatistics</td>
<td>1</td>
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<tr>
<td>NUR 514</td>
<td>Epidemiology and Population Health</td>
<td>2</td>
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<tr>
<td>NUR 516</td>
<td>Health Policy and Organizational Systems</td>
<td>2</td>
</tr>
<tr>
<td>NUR 538</td>
<td>Applying Data to Practice</td>
<td>1</td>
</tr>
<tr>
<td>NUR 540</td>
<td>Educational Principles for the Health Care Professional</td>
<td>3</td>
</tr>
<tr>
<td>NUR 542</td>
<td>Introduction to Health Care Finance</td>
<td>2</td>
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<tr>
<td>NUR 543</td>
<td>Capstone</td>
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<tr>
<td>NUR 544</td>
<td>Introduction to Informatics</td>
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<tr>
<td>NUR 688</td>
<td>Human Factors and Patient Safety</td>
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</tr>
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<td>OL 630</td>
<td>Performance Management and HR Analytics</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Credits**: 50

**Curriculum Note:**

The semester-by-semester Learning Pathway for this program is available in the School of Nursing.

The curriculum for this program is subject to modification as deemed necessary by the nursing faculty to provide students with the most meaningful educational experience and to remain current with professional standards and guidelines.

**Student Learning Outcomes**

Graduates of the MSN program are prepared for higher level professional practice and leadership roles in a variety of health care settings, as well as advanced study at the doctoral level.

Specifically, graduates will be able to:

1. **Incorporate** knowledge from the sciences and humanities for improvement of health care across diverse settings.
2. **Demonstrate** leadership abilities encompassing ethical and critical decision-making that embraces a systems perspective.
3. **Apply** appropriate measurement and analysis methods related to organizational quality and safety.
4. **Apply** evidence-based findings to resolve practice problems, and serve as a catalyst for change.
5. **Use** informatics and health care technology to integrate and coordinate care.
6. **Participate** in policy development and advocacy strategies at the system level to influence health and health care.
7. **Collaborate** effectively on interprofessional teams to improve health outcomes.
8. **Integrate** principles of clinical and population health into care delivery and management.
9. **Deliver** direct and/or indirect nursing practice interventions at the master's level of practice.

**Admission Requirements**

An applicant to the Master of Science in Nursing program must be a registered nurse or NCLEX eligible nurse. An undergraduate cumulative GPA of 3.0 or better is required.

Applicants should submit the following to the Office of Graduate Admissions:

1. A completed admissions application including a resume and a personal statement addressing the following:
   a. professional goals and motivations,
   b. a nursing experience that has influenced or shaped your practice,
   c. a health care problem that interests you.
2. Two letters of recommendation from persons with authority to evaluate your professional ability.
3. Official recent results of the Test of English as a Foreign Language (TOEFL) or (IELTS) International English Language Testing System for international applicants.
4. Two letters of recommendation from persons with authority to evaluate your professional ability.
5. Proof of current licensure or eligibility for licensure as a registered nurse in the state of Connecticut.

The preferred application deadline is May 1. Applications will be considered after May 1 on a space-available basis. Candidates may be placed on a wait list for Fall admission should space become available. However, acceptances are not deferred to the following Fall and wait-listed candidates need to reapply for the following Fall. Exceptions may be made in rare circumstances by the chair of the graduate nursing program. When all application materials are received, an interview with
the graduate nursing program chair and/or member of the faculty will be
arranged for eligible candidates.

All accepted students are required to complete a background check and
urine drug screen following acceptance and before the start of classes. Acceptance is conditional until satisfactory completion of both.

Transfer Credits
Graduate course credit completed with a grade of B or better at another
regionally accreditation institution may be considered for transfer credit
in place of a similar course. Courses must be at the same level (i.e., an
undergraduate course may not be transferred in place of a master’s level
course) and taken within the past five years. Transfer credit is granted
upon admission to the program only. The course description and/or
syllabus and a copy of the transcript with a request for transfer credit
must be sent/emailed to the chair of the graduate nursing programs.

Progression Requirements
According to Quinnipiac University policy, all graduate students are
expected to maintain a grade point average (GPA) of at least 3.0 on a
4.0 scale. Full-time graduate students are required to achieve a 3.0 GPA
each semester. Part-time graduate students must have an overall GPA of
3.0 upon completion of 9 credits and must maintain a cumulative GPA
of 3.0 thereafter. The grading scale of the graduate nursing program is
consistent with that of the university.

A student who earns less than a B minus grade in any nursing course
will not progress into the next semester. The student is allowed to repeat
the course once at Quinnipiac University provided that the course and
the subsequent curriculum sequence are offered and must achieve a B
minus or better. The student must achieve a minimum grade of a B minus
in all subsequent nursing courses. Failure to meet this requirement will
result in dismissal from the program. A student who earns unsatisfactory
grades (grade of less than B minus) in two or more nursing courses in
any semester is not eligible to repeat the courses and will be required to
withdraw from the program.

A student who receives a grade of Incomplete (I) in any nursing courses
or practica must meet all course requirements for conversion to a grade
before the start of the subsequent semester.

At the end of each semester, the chair of graduate nursing programs
reviews the cumulative GPA and academic record of graduate nursing
students. The graduate nursing program chair will notify both the
associate dean and the student in writing, of the student’s failure to
meet the academic requirements. Students who are performing at an
unsatisfactory level will be: a) placed on probation, b) suspended or
c) dismissed. Students placed on academic probation remain in their
program but must take specific corrective action in order to meet
program performance standards. Students should meet with their
advisers to identify learning strategies to help them accomplish these
goals and the student should draft a list or narrative of these strategies,
which will serve as a learning contract. A copy of this contract will be
placed in the student’s folder and should be reviewed periodically with
their adviser. Students must demonstrate a significantly increased GPA
at the end of that semester to continue in the program. Students placed
on suspension may also need to take specified actions as directed by the
academic dean, graduate nursing program chair or academic adviser.

Appeal Process
1. A student wishing to appeal a progression decision must write a
letter to the chair of the graduate nursing program within one week of
receiving notice of his/her inability to progress.
2. Appeals will be considered by a Faculty Appeals Committee and
results will be communicated in writing to the student.
3. A student wishing to appeal a course grade should follow the grade
appeal process (http://catalog.qu.edu/university-policies/procedure-
appeal-final-grade/).

HM 600. Foundations of Health Care Management. 3 Credits.
This course expands the student’s understanding of: 1) the organization
and functions of various health services organizations/systems and
their interrelationships; 2) basic concepts of management planning,
organizing, leading, staffing and controlling as they relate to issues
critical to the mission and strategic positioning of the organization/
system; and 3) the utilization of scarce resources to deliver optimum
health care at reasonable cost.
Offered: Every year, Fall

NUR 382. Nursing Science and Information Literacy. 3 Credits.
This online course examines nursing science and its use in nursing
practice. Students are introduced to clinical reasoning and disciplinary
and interdisciplinary concepts. This course also focuses on information
literacy and information management in the delivery of quality patient
care.
Offered: Every year, Fall Online

NUR 410. Integrative Health and Healing. 3 Credits.
This course explores the core holistic concepts of nutrition, fresh air, light,
quiet, and cleanliness as they relate to contemporary integrative health
practices and interventions ranging from nutrition to meditation and their
application to whole person health.
Offered: Every year, Spring and Summer Online

NUR 478. Evidence-Based Nursing Practice. 3 Credits.
This course focuses on the knowledge, attitudes, and skills necessary for
evidence-based decision making in clinical practice. Students learn the
basic elements of evidence-based practice and use evidence to improve
practice. The course includes one credit of application in a fieldwork
setting.
Offered: Every year, Summer Online

NUR 480. Interprofessional Practice and Quality Improvement. 3 Credits.
This course describes and applies quality improvement methods
to address problems identified in practice and actions needed to
effect a positive change for care. The process and significance of
interprofessional practice and collaboration in the delivery of patient care
and in engagement with performance improvement are described. Open
to RN-BSN students only.
Offered: Every year, Spring Online

NUR 484. Community and Population Health Nursing. 3 Credits.
This course investigates concepts of community and public health
nursing. Emphasis is on health promotion with a focus on the role of
the community and public health nurse for individuals, groups, and
populations. The delivery of safe, evidence-based, holistic centered care
is demonstrated during fieldwork conducted in a community setting.
Offered: Every year, Fall Online
NUR 486. Contemporary Issues and Roles in Nursing Practice. 3 Credits.
This course analyzes trends and issues in contemporary health care and their effect on the consumer, the nursing profession, and society. It incorporates social intelligence, diversity awareness, creativity and sensitivity required for leadership roles and management functions in dynamic health care environments. This course includes 1 credit of clinical practice.
Offered: Every year, Spring Online

NUR 500. Biostatistics. 1 Credit.
This biostatistics course is an introduction to probability concepts and statistical tests currently used in the biological and health sciences. The course covers the application of statistics to data analysis. An emphasis is placed on inferential statistics, which includes estimation, confidence intervals, means, variances and proportions.
Offered: Every year, All Online

NUR 514. Epidemiology and Population Health. 2 Credits.
This course introduces epidemiologic principles, methods and data used in advanced nursing practice. Data and evidence from research are used to: assess acute and chronic population health problems/topics, provide effective possible interventions; and address and examine outcomes.
Offered: Every year, Spring and Summer Online

NUR 516. Health Policy and Organizational Systems. 2 Credits.
This course provides an introduction to various social and political policy environments impacting advanced nursing practice and health care systems. Students examine issues that inform health care policy, organization and financing. Nursing's advocacy role in shaping policy in organizational, social and political venues is emphasized.
Offered: Every year, Fall and Summer Online

NUR 538. Applying Data to Practice. 1 Credit.
This online seminar introduces students to the uses of data in the health care setting. Students learn to interpret data and how to use it to improve patient care outcomes. In addition, they examine electronic data transfer methods and displays that illustrate performance. Finally, students debate the ethical aspects of data access, security and use.
Offered: Every year, Fall Online

NUR 540. Educational Principles for the Health Care Professional. 3 Credits.
This course examines the theoretical perspectives of education as it relates to educational leadership and professional development for adult learners. Teaching/learning theories, models and principles are examined as preparation for the design, development, evaluation and revision of professional development-related curricula. Instructional strategies and teaching techniques adapted for diverse populations are explored.
Offered: Every year, Fall Online

NUR 542. Introduction to Health Care Finance. 2 Credits.
This 2-credit online graduate course provides an overview of basic budgeting concepts and processes integral to project planning and project management. Students also are introduced to foundational principles of marketing.
Offered: Every year, Summer Online

NUR 543. Capstone. 3 Credits.
This capstone practicum is a culminating experience integrating knowledge and skill learned in other courses into the practice setting. Students complete a synthesis practicum that is an intensive mentored experience in operational leadership in a selected area of interest. (1-credit seminar, 2 credits/240 hours of practicum)
Offered: Every year, Spring Online

NUR 544. Introduction to Informatics. 3 Credits.
This online course provides essential knowledge and skills in health care informatics to enhance the quality of patient care and outcomes through the assessment, development, implementation, use and evaluation of information technologies. It prepares the nurse to support evidence-based practice and manage patient-care technologies to deliver and enhance interprofessional care and communication for improved coordination of care. The 1-credit practicum provides the opportunity for students to apply essential knowledge and skills in health care informatics. (120 practicum hours)
Offered: Every year, Summer Online

OL 601. Foundations of Organizational Behavior and Leadership. 3 Credits.
This course explores foundational concepts of leadership through the exploration of traditional leadership theory cultural, emotional and social intelligence, and power and politics. Contemporary issues in leadership provide opportunity for practical application and personal reflection.
Prerequisites: Can only take 1 from list: OL 601, PMBA 622 or MBA 625.
Offered: Every year, All

OL 630. Performance Management and HR Analytics. 3 Credits.
This course focuses on the theoretical and practical application of performance management and HRIS. The importance of an effective performance management system is examined. An effective performance management system includes a continuous process of identifying factors and integrated approaches that align individual and team competencies with organizational goals. Students gain a conceptual understanding of key factors involved in assessing performance management systems in small and large organizations.
Offered: Every year

NUR 688. Human Factors and Patient Safety. 3 Credits.
This course examines issues related to human error and patient safety with an emphasis on crisis management. Students explore the theoretical basis of human error, patient safety and quality assurance in health care. This course introduces a systems approach to error investigation and analysis, and integrates concepts of teamwork, crisis management, simulation and monitoring systems in medical practice.
Offered: Every year